

Eboni C. January, MD, FACOG



# Disclosure of Relevant Financial Relationships

**Eboni C. January, MD, FACOG,** reported no relevant financial relationships or relationships she has with ineligible companies of any amount during the past 24 months.

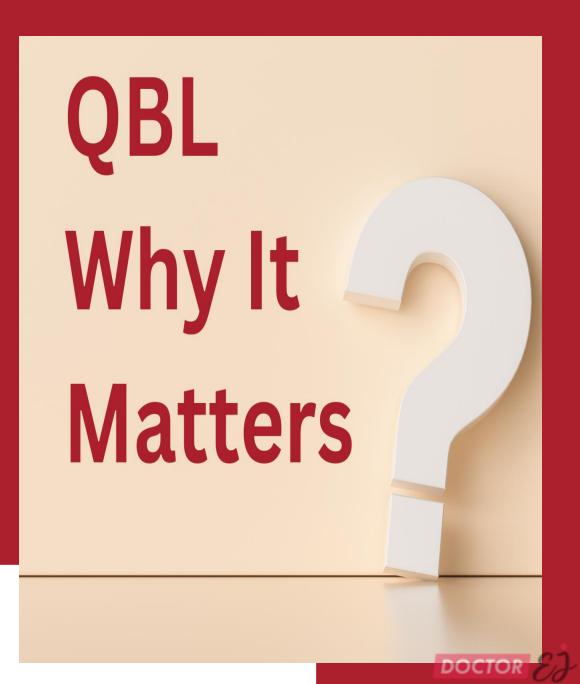


### Learning Objectives

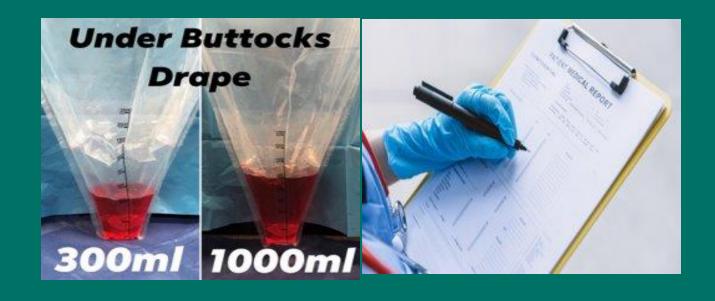
- ➤ Describe components of successful QBL Implementation.
- ➤ Describe the team process for integrating QBL techniques into clinical workflow.
- Examine available toolkits for QBL Implementation.



- ➤ Vital to providing early intervention in the recognition and treatment of OB hemorrhage
- Help providers overcome the denial and delay in treatment of maternal hemorrhage.
  - Underestimation leads to delayed treatment.
  - Overestimation leads to unnecessary and costly interventions.
- Proactively manage patients rather than reactively manage their symptoms after they occur.



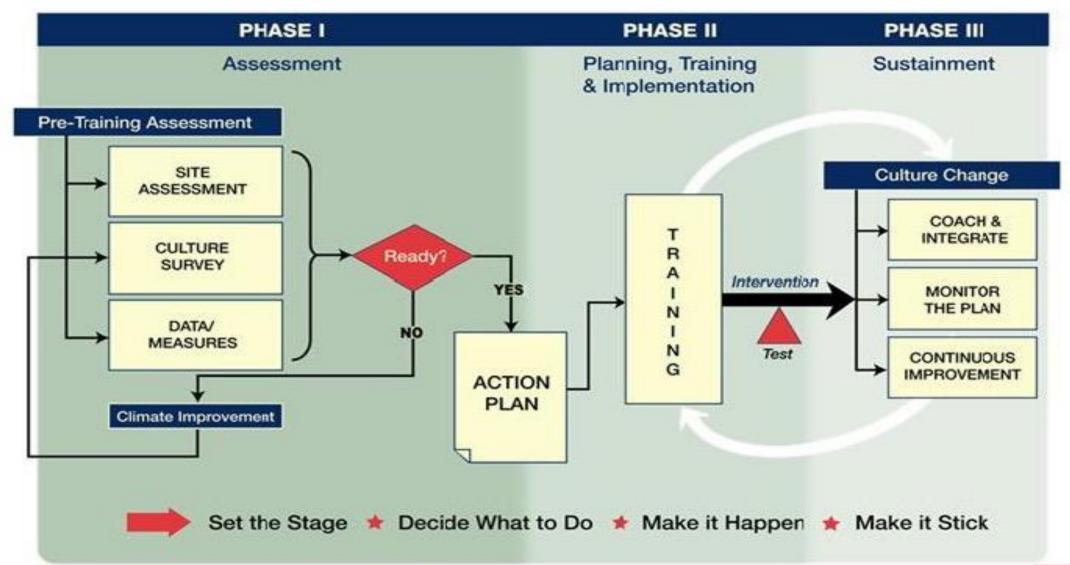
### Implementation of a Quantitative Assessment of Blood Loss includes:

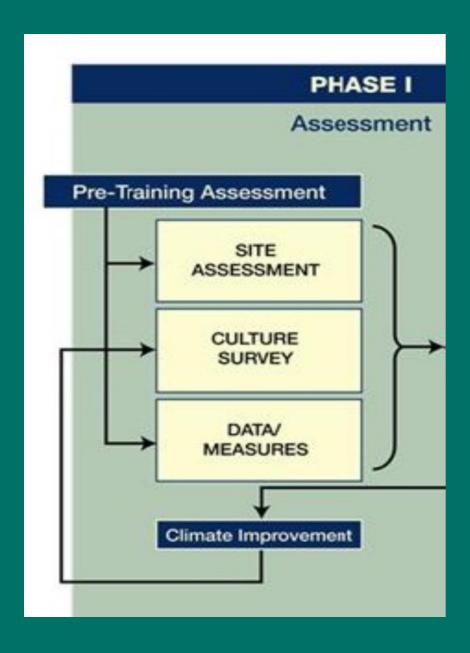


- 1. Use of direct measurement of obstetric blood loss (Quantitative Blood Loss)
- 2. Protocols for collecting and reporting a cumulative record of blood loss post-delivery.



### **Implementation Framework**

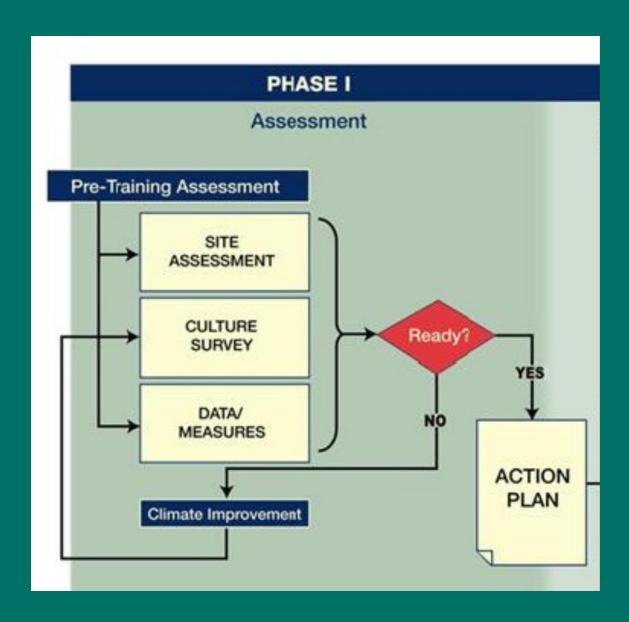




### **Getting Ready**

- Recognize prior failure
  - Honest evaluation of missteps
  - Ask doubters for suggestions
  - Get buy-in from leaders willing to change
- Observe the current state
  - Who is doing what?
  - What will need to change?
  - Who will need to be involved?
  - What was our process for EBL? What were we doing for PPH?
- Consult with front-line experts
  - Build a team of nurses with experience
  - Ask for advice and lessons learned
  - Compile best practices

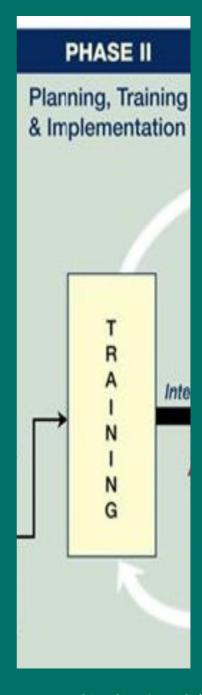




### **Action Plan**

- Just get started
  - Trying it out in cases with supportive/experienced staff
- Figure out the details
  - Get accurate wet/dry weights
  - When to start measurement?
    - After delivery, after the gutters emptied of amniotic fluid
  - How to weigh laps efficiently in a counter bag?
  - When to stop?
    - Before irrigation, look at the canister.





### Planning and Training

- Finalize the process
  - Write it down, make it clear
- Prepare the tools
  - Apex build for QBL calculator
  - Paper form in charts
  - Scales in every room
  - New graduated drapes
- Set the stage
  - Be transparent that change is coming and the "Why"
- Recruit Super Users for Roll-Out (Epic super users)-(the Negative Nancy)



# Who is Doing QBL?



QBL is nurse-driven (but can be anyone who is trained, PCA or patient tech)



Nurses remind the team at the beginning of the case that we will be doing QBL



Nurses are doing the calculations along the way



Nurses are giving the QBL updates during surgery



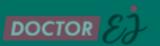
Nursing provides the final QBL at the end of the case.





### Getting Team Buy-in

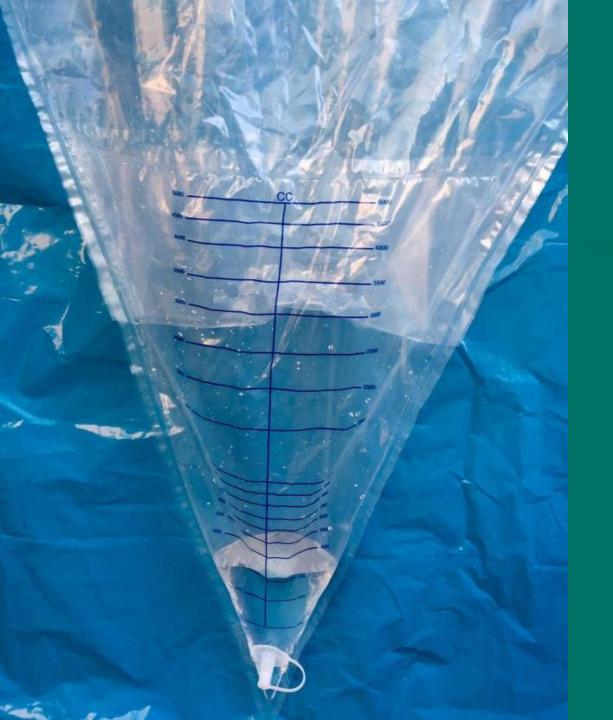
- Needs to be done at ALL deliveries gets everyone in the habit.
- MDs need to count laps; make sure they fish them out of the bag!
- Time-out should be done at the end of every birth; make sure that QBL is documented
- Does not need to be perfect!



# Planning and Training – Annual Skills Validation

- 190 nurses
- 5 separate days spread out over 4 weeks, 4-hour sessions (1 hr. of QBL, lecture, and hands-on)
- Rollout happens AFTER everyone completed ASV.
- Also roll out new whiteboards, use of surgicount in LDRs, review of PPH cart, meds, and MTP/ER blood





### NSVD QBL

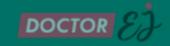
- Look at fluid level after the baby is delivered (before the placenta delivers)
- Call out this number and write this number down on whiteboard.





### **NSVD QBL**

 After placenta delivers (you can wait until after repair if bleeding is stable), look at amount of fluid in bag



### Weigh your bloody laps AND anything else bloody!







### NSVD QBL Calculation Worksheet

#### **NSVD QBL Calculation Worksheet**

Under buttocks, drape fluid/blood QBL Final Fluid Level:

Total amount of fluid collected in bag after delivery of baby, placenta and after repair.

Baby Delivery Fluid:

Initial fluid collected in collection bag after baby is delivered.

Brape QBL:

Lap Blood QBL

Wet lap weight: \_\_\_\_\_

\_\_

Dry lap weight: \_\_\_\_\_

=

Lap QBL: \_\_\_\_\_

Total QBL

+ Lap QBL: \_\_\_\_\_ = Total QBL: \_\_\_\_\_





- After the delivery of the baby, remind the OB team to suction out the gutters in the drape
- This can be done during delayed cord clamping.





### Measuring

- Zero the Neptune suction
- Push the "Reset Volume" button



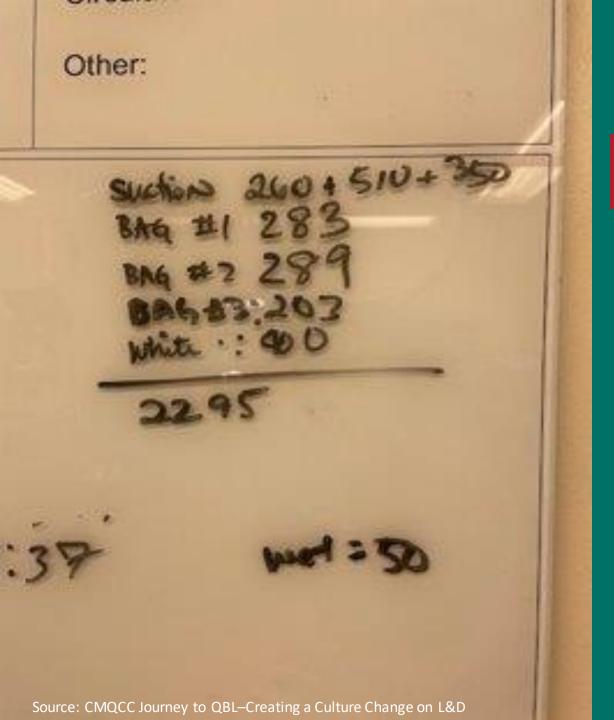


Separate bloody and non-bloody laps for weighing purposes



### C-Section Quantitative Blood Loss Workflow Checklist

- > At TIME OUT, remind the team that QBL will be completed
- Remind the team to suction drape all amniotic fluid after the delivery of the baby
- ZERO the NEPTUNE SUCTION after the team is done suctioning\*\* THIS WILL BE YOUR BASELINE
- WEIGH LAPS (Place whole bag with 10 laps on the scale)
- > Before irrigation, note the amount in the Neptune Suction
- ➤ If clinically significant, measure the amount expressed from fundal massage; if bleeding is minimal, continue with care
- ➤ If there is a substantial amount of blood under the patient, weigh chux, etc. If there is minimal blood, continue transferring the patient to the gurney and proceed to PACU.

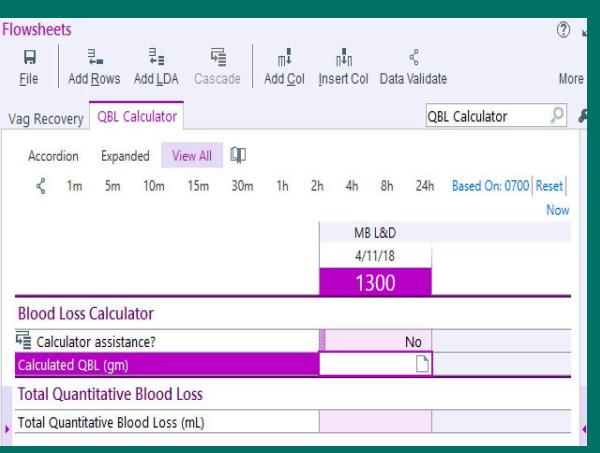


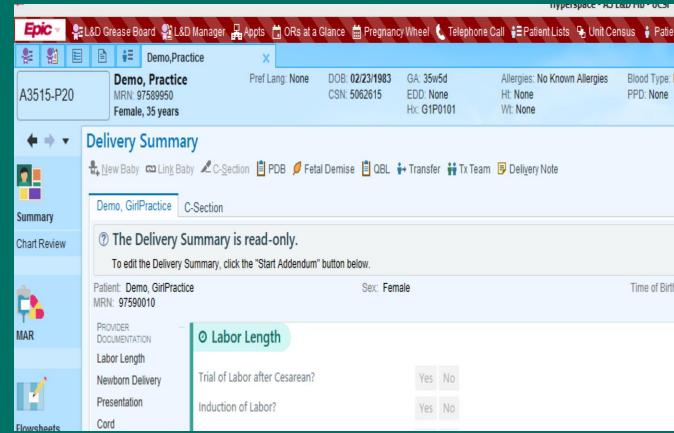
### **QBL** Documented

Example from the OR



### **Epic Documentation**







# PHASE II Planning, Training & Implementation Intervention

### **Soft Rollout**

- Soft Roll Out: Run by Super Users (front-line staff) and those with prior experience encouraged to start
- Become more familiar with range of values (higher and lower than expected)
- 2 weeks before expected Go-Live





### Go-Live!

- Empowering Super Users and let them lead the work
- Importance of setting up expectations
- 24-hour support from leaders (MD's & RN's)
- Daily emails to Super Users and night team MDs



DAYS RN	4/16	4/17	4/18	4/19	4/20	4/21
SUPERUSER	M	T	W	TH	F	S
Jessica Perez				Α	Α	
Molly Doyle	A	Α				
Jill Risser						
Meghan Duck			A			А
Brandon Hickson						

DAYS (CNM/MD)	4/16	4/17	4/18	4/19	4/20	4/21
Jo Gras	Α	Α				
Dana Gossett			Α			
Melissa Rosenstein				Α		
Ben Li (AM ONLY)					Α	

NIGHTS RN	4/16	4/17	4/18	4/19	4/20	4/21
SUPERUSER	M	T	W	TH	F	S
Devon Vandewiele		Р				P
Angie Adkins						
Chimere Ramsey						
Freda Kisselle	P					
Grace Kavan agh			Р	Р	Р	
Andrea Edelhauser						

NIGHTS (CNM/MD)	4/16	4/17	4/18	4/19	4/20	4/21
Melinda Fowler			Α	Α		
NIGHT CHIEF	Melanie Ma	Melanie Ma	Melanie Ma	Melanie Ma	Travis Riley	Ono Nseyo

# Super Users!

### Daily Huddles to troubleshoot







### Keep up the energy

- Staff "signed off" and get QBL stickers on the badge
- Pens
- Weekly Raffles with gift cards
- Cupcakes
- Gift Basket



### **Opportunities**

QBL being double charted

Collaboration with anesthesia

Where to chart QBL if PPH continues into the Postpartum unit

Staff manually calculating QBL vs. using the built-in calculator in Epic

Be flexible with supply chain issues

Reassurance about imperfections



### TO BE COMPLETED AFTER EVERY BIRTH PARTICIPANTS: OB TEAM, RN, AND ANESTHESIA

#### **QUESTIONS TO ASK:**

- WAS QBL COMPLETED?
- WHAT WAS THE QBL?
- WAS VAGINAL NEEDLE AND SPONGE COUNTS CORRECT?
- PLACENTA TO PATHOLOGY?
- POSTPARTUM CARE? (i.e., PP meds: Lovenox, Insulin)
- WHAT WENT WELL?
- ANY CONCERNS?
- DOCUMENT TIME OUT COMPLETED (RN)

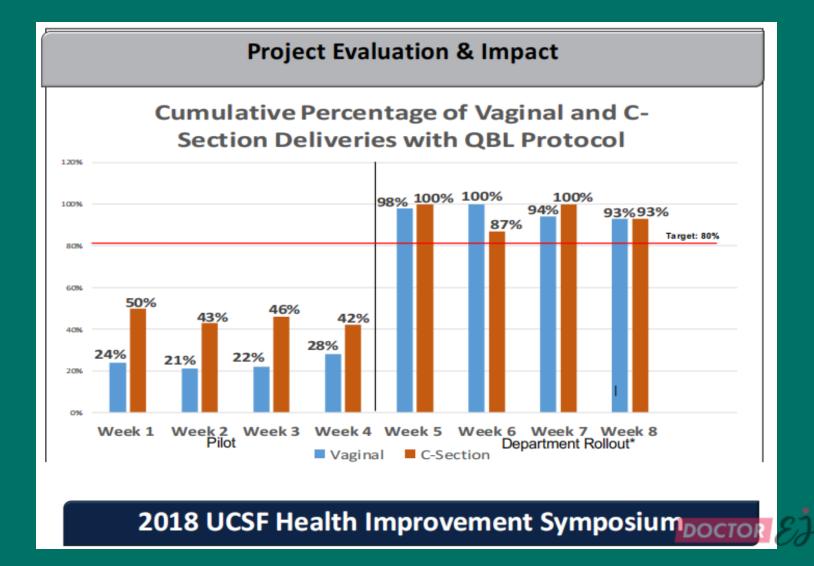
### Post Delivery Time-Out

Make it part of the workflow



### Addressing Obstetric Hemorrhage at UCSF: Implementing a Quantitative Blood Loss (QBL) Protocol







# Lesson #1 - The first step to Sustainability is Implementation!

Prior attempts at QBL implementation were flawed and incomplete.



### **Six Sources of Influence**

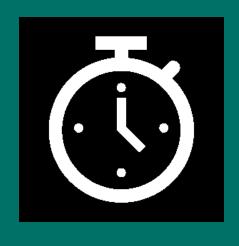
	MOTIVATION	ABILITY
ERSONAL	Do they want to engage in the behavior?	Do they have the right skills and strengths to do the right thing?
	Make the Undersirble, Derisable	HELPING THEM SURPASS THEIR LIMITS
Social	Are other people encouraging and/or discouraging behaviors	Do others provide the help, information, and resources required at particular times?
	HARNESS PEER PRESSURE	FIND STRENGTH IN NUMBERS
NCTURAL	Are systems rewarding the right behavior and discouraging ineffective ones?	Are there systems that keep people in place and on progress?
STR	DESIGN REWARDS AND DEMAND	
	ACCOUNTABILITY	CHANGE THE ENVIRONMENT

### **Quantitative Blood Loss**

	Motivation	ABILITY
PERSONAL	<ul> <li>Tell stories about unrecognized PPH</li> <li>Highlight QBL as a standard of care done elsewhere</li> </ul>	<ul> <li>Annual skills review to train all RNs</li> <li>All providers get detailed info, refresh at rounds</li> </ul>
Social	Encourage RNs and providers with prior experience with QBL to be superusers or supporters	<ul> <li>QBL superusers provide 24/7         coverage for 2 weeks to offer hands-         on support</li> </ul>
STRUCTURAL	<ul> <li>QBL stickers when signed off</li> <li>Dashboard with compliance levels</li> <li>Weekly emails</li> </ul>	<ul> <li>Display the QBL worksheet in all OR and LDR</li> <li>Multiple ways to calculate QBL</li> <li>Scales in all rooms</li> <li>Newly graduated drapes</li> </ul>



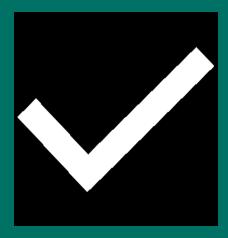
# Lesson #2 Incorporate Team Training



PROTECTED TIME TO PLAN

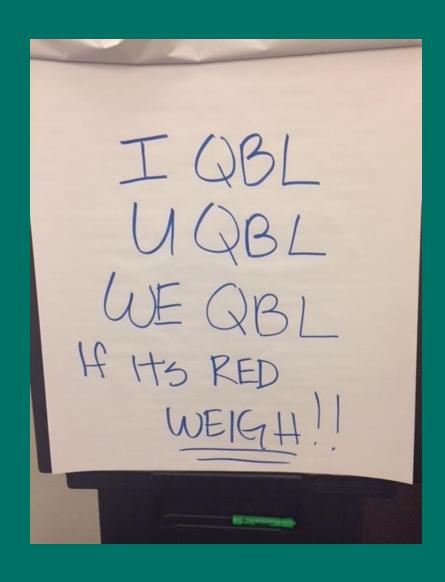


TEAM STEPPS
CHANGE FRAMEWORK



USE SBAR FOR
ALL QBL
COMMUNICATIONS







Implementation of QBL leads to interdisciplinary communication and collaboration



Achieving a culture change requires: Listening, Planning, Adjusting, Celebrating, and Sustaining



Once achieved, can be used as a model for other interventions





### CONCLUSION

At times, nurses in some birthing units may face challenges such as limited educational opportunities, outdated guidelines, and unclear PPH management, which can be frustrating and make them feel insecure. To help address these challenges, healthcare organizations must offer administrative support, persistent leadership, and commit nurse and physician champions to foster a safety culture. Adequate training and resources can help nurses increase their confidence and competency in QBL, enabling them to provide high-quality patient care in a safer work environment. A successful QBL implementation can help nurses feel more satisfied with their work, promote greater team collaboration, and create a sense of accomplishment.



### THANK YOU!

"Nothing worth it comes easy."

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